

COMMUNITY TECHNOLOGY

ASSESSMENT ADVISORY BOARD

ANNUAL REPORT

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MISSION STATEMENT

The purpose of the Community Technology Assessment Advisory Board (CTAAB) is to augment and provide an independent, professional and community-oriented appraisal to the health care planning process in the nine-county region (Genesee, Livingston, Monroe, Ontario, Orleans, Seneca, Wayne, Wyoming, and Yates). The organization will advise the payers, providers, and other interested parties on the need for, or efficacy of, certain health care services and technologies on a community-wide basis. The payers, in turn, may use the recommendations of the organization in the development of their reimbursement or network adequacy policies. The role of the organization is advisory only, and its recommendations shall not be binding in any way on the payers. CTAAB will assess community need for new or expanded medical services, new or expanded technology, and major capital expenditures as proposed by public and private physicians and health facilities. A review by CTAAB will be guided by the following principles:

- Achieving and maintaining a health care system with adequate capacity to support community need;
- Promoting patient access to necessary services;
- Avoiding duplicative health care services and technology; and
- Appropriately containing costs.



MESSAGE FROM THE CTAAB CHAIR

I am proud to present the Community Technology Assessment Advisory Board (CTAAB) "Report to the Community" for 2017, CTAAB's 26th year. CTAAB reviews important health care issues in the Rochester community, providing independent, evidence- and community-based recommendations regarding technology and health care services.

CTAAB remains true to its goal of maintaining a health care system with adequate capacity and access and high quality care to meet community needs, while ensuring that health care services remain affordable.

Over the course of the past year there was one application that was reviewed by CTAAB. An overview of the applications submitted can be found on the CTAAB website. The board reviewed and recommended the co-location of medical services. Clifton Springs Hospital proposed and was approved for the construction of what will be known as Clifton Springs Medical Village. Projects this past year totaled over \$32 million in capital costs and nearly \$60 million in incremental annual operating costs. As the national healthcare environment evolves, CTAAB is proactively researching technologies and services that may require review and is poised to continue its review of technologies and capacity throughout the next several years.

CTAAB members are community-minded individuals from the consumer, employer, clinician, hospital, and payer sectors; they review complicated issues and are willing to make tough decisions. I thank them for their dedication to their work and their commitment to the community. Please see the list of members at the end of the report.

At all times, CTAAB welcomes comments from community members. Questions or suggestions for improvement can be directed to the Staff Director at (585) 224-3114 or albertblankley@CTAAB.org. Please visit our website www.ctaab.org.

Sincerely,

John Galati, Chair

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OVERVIEW

The Community Technology Assessment Advisory Board (CTAAB) was established in 1993, in a spirit of cooperation and support for health care planning in the community. CTAAB is an independent board of business leaders, health care consumers, health plans, health care practitioners, and health care institutions. The Board:

- Reviews selected new services or technology and increases in capacity;
- Makes judgments on the issues; and
- Communicates its decisions to the health care community.

CTAAB's role is solely advisory. Payers use CTAAB's recommendations in formulating reimbursement policies. While recommendations are non-binding, the cooperative approach among health care providers, insurers, consumers, and business benefits the entire community.

CTAAB relies on the Finger Lakes Health Systems Agency for analyses of requests for expanded service capacity.

The CTAAB process begins with the submission of a letter of intent or application to the Staff Director. If the proposal meets CTAAB review criteria, it is posted on the CTAAB website for 30 days to allow other applicants to notify the Staff Director of their concurrent interest in the service or technology. Applications are available online at www.ctaab.org.

SCOPE OF CTAAB REVIEW

CTAAB assesses community need for health care projects in the areas of new or expanded services, new or expanded technology, and major capital expenditures as proposed by public providers (i.e., Article 28) and private providers (e.g. physicians, entrepreneurs and health care facilities). CTAAB makes a determination on whether:

- An application of a new technology or service or novel application of an existing technology or service represents appropriate evidence-based medical practice;
- Additional health service capacity is warranted, taking into account geographic location, access, cost-effectiveness, quality, and other community issues.

CTAAB reviews and makes recommendations on proposals that fall within its scope and that exceed \$750,000 in capital equipment costs or incremental community expenditure.

Some projects are considered to be of importance to the community and are always reviewed: new technology; new use of existing technology/service; replacement/renovation of existing CTAAB-approved equipment/facilities that includes a material increase or enhancement; cardiac catheterization labs; operating rooms; transplant services; hospital beds; diagnostic and treatment centers; and the addition of high tech equipment, such as computed tomography (CT) scanners, magnetic resonance imaging (MRI) units, positron emission tomography (PET) scanners, sleep beds, lithotripters, and Hyperbaric Oxygen therapy.



CTAAB CAPACITY ASSESSMENT CRITERIA

In its review of projects that develop or expand health care delivery services in the region, CTAAB shall consider the following needs assessment criteria in its deliberations:

- 1. What is the projected community need as compared to the projected capacity, both with and without the addition of the proposed capacity?
- 2. Does existing and/or estimated future utilization of the proposed service or technology exceed the currently available capacity?
- 3. Does the currently available capacity meet standards of care?
- 4. Are there alternative means to achieve the intended outcomes of the proposed addition to capacity?
- 5. How does existing or estimated future utilization compare to established benchmarking studies?
- 6. What is the expected financial impact of the proposed service or technology on the community health care system?
- 7. What is the cost of the proposed capacity compared to the benefits attained from using it?
- 8. Is there adequate access to existing or proposed service or technology for all community members including traditionally under-served populations?
- 9. CTAAB may also comment on other issues of community need on an as-needed basis during a review.

CTAAB TECHNOLOGY ASSESSMENT CRITERIA

In making its determination of need for a new technology, the Technology Assessment Committee (TAC) and CTAAB shall consider the following questions in an evidence-based review. This list of questions shall not be deemed to prevent the TAC or CTAAB from considering other relevant questions or concerns when they deem it appropriate:

- 1. Does the technology meet a patient care need?
- 2. How does the technology compare to existing alternatives?
- 3. Does community need justify this expenditure?
- 4. Under what circumstances should the technology be used?



SUMMARY OF 2017 RECOMMENDATIONS

Proposal	Final Outcome	
Clifton Springs Hospital & Clinic To co-locate medical services in efforts to create a medical village, Clifton Springs Medical Village.	CTAAB concluded that there is a need for the proposed capacity	
	 Results in no increase in inpatient capacity Increasing outpatient capacity for the services aligns with current trends and community initiatives Increase in geographical access that may result in higher utilization of preventative services, decreasing need for more acute care 	



BOARD MEMBERS, 2017

Leslie Algase, M.D., Clinician Partners in Internal Medicine Physician

Lynne Allen, Employer Mercer Health & Benefits Principal

Carl Cameron, M.D., Health Plan **MVP Health Care**

Vice President, Medical Director Linda Clark. M.D., Clinician Occupational Medicine Services Physician

George Dascoulias, Employer Eastman Kodak Company Director, US Benefits John Galati. Consumer Retired

Aaron Hilger, Consumer **Builders Exchange of Rochester** President

Daniel Ireland, Institution United Memorial Medical Center President

Chris Jagel, Employer Harris Beach, LLC Managing Partner

Kayla Jenkins, Consumer Charles Settlement House Health Project Coordinator Richard Kendrick, Consumer

SUNY Cortland

Emeritus Professor of Sociology/Anthropology

Frank Korich, Institution Finger Lakes Health VP & Site Administrator

Chris Kvam, esq., Consumer Monroe County District Attorney's Office **Assistant District Attorney** Michael Leary, Institution Rochester Primary Care Network President and CEO

Martin Lustick. M.D., Health Plan Excellus BlueCross BlueShield

Senior VP & Corporate Medical Director

Becky Lyons, Employer Wegman's Food Markets, Inc.

Director, Health and Wellness Programs

Mark Nickel, Employer Rose and Kiernan **Executive VP**

Steven Ognibene, Clinician

Rochester Colon and Rectal Surgeons

Partner and VP

Laurie Palmer, RN, MS, Clinician Monroe Community College

Professor Kathleen Parrinello, Institution

Strong Memorial Hospital Chief Operating Officer Amy Pollard, Institution N. Noves Memorial Hospital President

Donna Schue, MD, Clinician Valley View Family Practice

Physician

Hugh Thomas, Institution* Rochester Regional Hospital **Executive Vice President**

Christine Wagner, SSJ, PhD, Consumer St. Joseph's Neighborhood Center

Executive Director

* Denotes term began in 2017 [†] Denotes term ended during 2017 ‡ Denotes resigned during 2017



CTAAB PROCESS



